

cepts students from the regions of Donetsk and the sub-Dnipro region; the Lviv branch serves the Western region; Kharkiv serves the Eastern region, while the Odesa branch is in charge of the South-Western region and the Autonomous Republic of Crimea.

Gradually, each UAPA branch will develop specialized courses based on the training needs in their regions. Specifically, this means that study programs and specific research will be developed with consideration for the specifics of the region and according to concrete needs of regional and local public servants. The Odesa branch, for example, represents a multicultural region with a tradition of developing recreation industry. Accordingly, inter-ethnic and social issues will be emphasized. Dnipropetrovsk and Kharkiv represent regions with a great number of highly industrialized cities. Therefore, some of their programs will emphasize the reorganization of the industrial sector and related problems of urban development. In Western Ukraine, there is a high concentration of smaller towns. Accordingly, issues of managing small and medium sized towns will be part of the study program at the Lviv branch.

The training which is conducted by the UAPA branches is executed on the basis of the MPA program developed in Kyiv, which is certified by the University of North London (UNL). For each of the branches to obtain international certification from UNL, it will be necessary to improve their facilities and technical equipment, such as study rooms, computer classes, labs and libraries. In addition they will need to meet various criteria in their study programs related to the types of courses offered, as well as professional development of its teaching and administrative staff. The facilities and technical provisions of the Kharkiv and Odesa branches are very good while Lviv and



Students and faculty of the Lviv Branch meet with the interviewing team from the Canadian Bureau for International Education and the University of Lviv after a debriefing session in March 1997.

Dnipropetrovsk face the tasks to renovate and re-equip facilities and dormitories where they plan to move to this summer.

The Canadian Project, aimed at supporting the public service reform in Ukraine, assists the Academy's branches to design efficient study programs, to improve language training of their students and set up academic libraries. Within the framework of the Project, a study visit to Canada for the Deputy Directors of each branch took place in December, 1996. As a result of their visit, the participants gained a new understanding of how public service training programs are developed and managed in Canada. In addition, various manuals on language training, management, political and social sciences were sent to their libraries. During the summer of 1997, internship visits to Canada are to take place in various Canadian cities. The goal of these internship visits is to allow the Academy's

students to acquire experience in practical aspects of implementing public policy and public administration in the conditions of a developed democracy.

Many other international donors also offer partnership support to the network of UAPA branches. Specifically, all branches closely cooperate with the University of North London in their efforts to achieve international standards and obtain the MPA certification. Various other working partnerships have been developed within the UAPA network. The Dnipropetrovsk branch in the framework of the "HABITAT" Program, financed by UNDP, coordinates a series of workshops on issues of urban management. The Lviv branch established business relations with the Austrian Academy of Public Administration and with the Krakow Institute of Local Administration. This partnership offers teachers and students exchanges and joint organization of workshops and conferences. The Odesa branch is in the midst of working out the possibility of accepting students from Bulgaria on the basis of special contracts. These initiatives display a high degree of autonomy and the ability of the branches to respond to the needs of their regions.

Taking full advantage of the Kyiv Academy's experience, relying on support of local administration and cooperation with foreign partners, the UAPA branches are making real progress in a positive direction. They develop programs which accentuate the educational experience for their students and, at the same time, they are gradually becoming full fledged educational institutions with the capacity to meet various regional training needs with their own specific management styles.



CIDA's Country Program Manager for Ukraine with the Central and Eastern Europe Programs Branch Réal Lalonde provided an overview of Canada's Technical Cooperation Program with Ukraine at the recent IEC/CUBI Initiative meetings in Calgary (please see story on page 2).